

INDIA'S FASTEST GROWING

DTH SERVICE

HAS GROWN TO BECOME

THE MOST VALUED

INDIAN COMPANY

ON



# INVESTOR PRESENTATION

May 25, 2016

#### **Disclaimer**

#### **Forward Looking Statements**

This presentation includes "forward-looking statements", as defined in the safe harbor provisions of the US Private Securities Litigation Reform Act of 1995. In addition to statements which are forward-looking by reason of context, the words "may", "will", "should", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "potential", or "continue" and similar expressions identify forward-looking statements. We caution you that reliance on any forward-looking statement involves risks and uncertainties that might cause actual results to differ materially from those expressed or implied by such statements. These and other factors are more fully discussed in Videocon d2h's annual report on Form 20-F filed with the SEC and available at http://www.sec.gov. All information provided in this presentation is as of the date hereof, unless the context otherwise requires. Other than as required by law, Videocon d2h does not undertake to update any forward-looking statements or other information in this presentation.

#### **Industry and Market Data**

In this presentation, Videocon d2h relies on and refers to information and statistics regarding market shares in the sectors in which it competes and other industry data. Videocon d2h obtained this information and statistics from third-party sources, including reports by market research firms, such as Media Partners Asia, Ltd. Videocon d2h has supplemented this information where necessary with information from discussions with Videocon d2h customers and its own internal estimates, taking into account publicly available information about other industry participants and Videocon d2h's management's best view as to information that is not publicly available.

#### Earnings before interest, tax and depreciation & amortization (EBITDA)

EBITDA presented in this presentation, is a supplemental measure of performance and liquidity that is not required by or represented in accordance with IFRS. Furthermore, EBITDA is not a measure of financial performance or liquidity under IFRS and should not be considered as an alternative to profit after tax, operating income or other income or any other performance measures derived in accordance with IFRS or as an alternative to cash flow from operating activities or as a measure of liquidity. In addition, EBITDA is not a standardized term, hence direct comparison between companies using the same term may not be possible. Other companies may calculate EBITDA differently from Videocon d2h, limiting their usefulness as comparative measures. Videocon d2h believes that EBITDA helps identify underlying trends in its business that could otherwise be distorted by the effect of the expenses that are excluded calculating EBITDA. Videocon d2h believes that EBITDA enhances the overall understanding of its past performance and future prospects and allows for greater visibility with respect to key metrics used by its management in its financial and operational decision-making.



## Who we are: India's Fastest Growing DTH Company

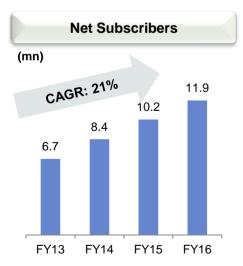
#### Videocon d2h Overview

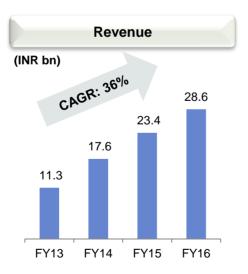
- ► Pan India commercial operations launched in 2010
- ► India's fast growing DTH operator with 11.86 million net subscribers as of March 2016
- Strong distribution network with over 230,000 retailers
- ► Favourable environment driven by projected long term, secular growth in India
- ► Regulatory tailwinds mandate the digitization of India's analog networks creating huge growth potential

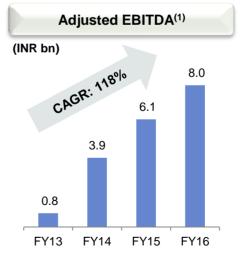
- Innovator in the DTH space with advanced products and services and highly satisfied customer base
- Founded by Saurabh Dhoot of Videocon Group & supported by industry veterans Harry Sloan and Jeff Sagansky
- Strong corporate governance; Board structure comprises 9 board members, out of which only 2 board members represent Dhoot family

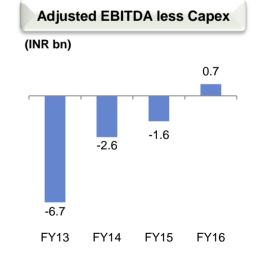
#### **Key Metrics**

VIDEOCON











<sup>(1)</sup> Adjusted EBITDA is calculated after adding back ESOP expenses and after adding back one off security issue expenses to Reported EBITDA

# **Videocon d2h Investment Highlights**

- World's fastest growing pay TV market in the fastest growing "large economy"
- Strong market presence and industry leading share of subscriber additions
- Leading distribution, customer service and content offerings
- Strong revenue and EBITDA growth driven by operating leverage
- 8 Robust free cash flow generation potential
- 6 Strong balance sheet with low leverage



# An Unprecedented Market Opportunity in India

## Conversion from analog to digital is driving DTH growth in India



Strong Indian economy creating new PayTV households

- 7.9-8.0% growth<sup>(1)</sup> in Indian economy and attractive business climate creating rapid household expansion
- Over **100 million (mn)** Homes of market opportunity and **100 mn+** Homes with no television



DTH capturing market share from cable

- DTH revenue market share projected to increase from 41% to 47% from 2015 to 2019
- In phase I & II ,DTH took ~40% market share and strongly positioned in phase III & IV with current market share of DTH ~70%



**Improving ARPU** 

- Greater network capacity of DTH enables premium content packages driving ARPU increases
- ARPU<sup>(2)</sup> has grown from Rs150 levels in FY13 to Rs207 in FY16

## Phase III of India's digitization covers almost 50 million homes



# Cable Users Switching to DTH in Analog to Digital Conversion

Indian Government has mandated that all of the country's analog networks are to be replaced with a Digital Addressable System (DAS).



## Phase 1

In 2012, four metropolitan areas go digital

Delhi, Mumbai, Kolkata, Chennai

In phases 1 and 2, DTH took ~40% market share

## Phase 2

By 2013, 38 cities with a population of more than

1 million went through the

digitization process

## Phase 3

Over 6,100 towns with a population of more than

100,000 currently undergoing

digitization process

## Phase 4

The remainder of India to be digitized

Deadline: December 2016

In phases 3 and 4, DTH enjoys ~70-95% market share of the digital subscriber base

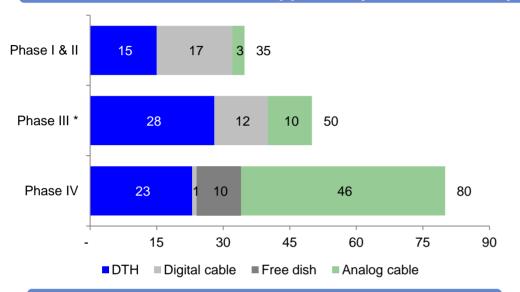
2012 2013 2015 2016

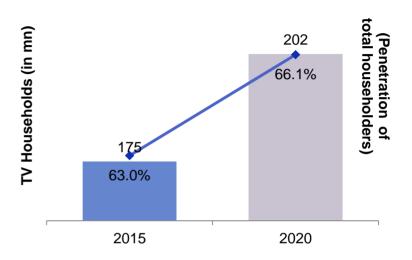
DTH's "Light" Infrastructure is Well Optimized Within India's Fragmented Last Mile of Service Connection Model



# **Strong business outlook**

#### 100 million new subscriber opportunity in the next 4-5 years

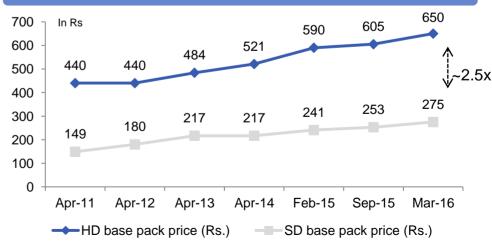




#### Substantial upside in Indian PayTV ARPU



#### **Steady pack price increases**





# Competitive advantages...

#### **Videocon d2h: Competitive Advantage**

Highest no. of channels and services in India (1)



Widespread sales & distribution presence



Quality customer service

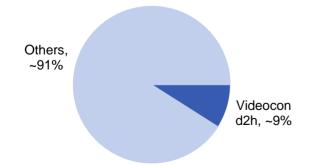


Pioneer in Technology & Product Innovations

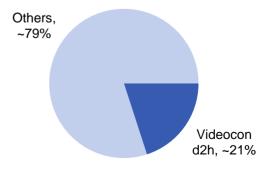


## ... Resulting into market share gains

#### Subscriber market share in FY11



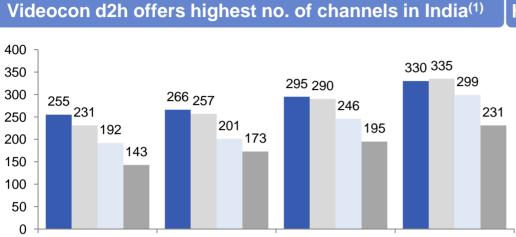
#### Subscriber market share in FY16





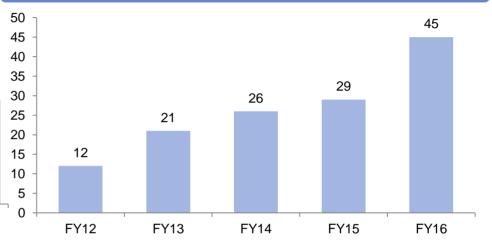
## **Strong content focus**

Base pack



Premium pack

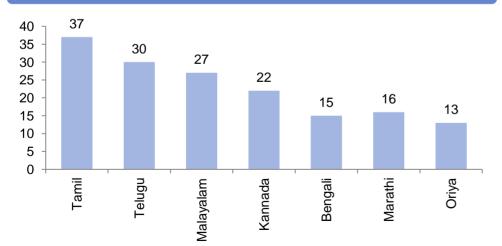
#### HD Channel Count on Videocon d2h increasing



Highest no. of regional channels on Videocon d2h (1)

■ Videocon d2h ■ Dish TV ■ Tata Sky ■ Airtel

Sports pack



#### d2h's proprietary services: Fulfilling content gaps















Premium + HD

pack

## **Pan-India Distribution Channel**



Market reach of more than 230,000 Retail stores











- Backed by founders with over 30 years of experience in Distribution
- Large shelf space occupied by brands under the parent group
- 5 75% display counters have d2h demo in stores
- 3 generations old loyalty in market relationship with the founder family



## **Strong Focus on Customer Service**







Dealer calls the call centre and gives customer details for installation or customer complaint



~2,800 Distributors & Direct Dealers ~230,000 Sub-Dealers & Recharge Counters



97%+ installations within 2-4 hours 85%+ repairs within 6-8 hours Call centre raises a work order and passes the details to the respective service center

in India with 11.86 million delighted net subscribers (1)



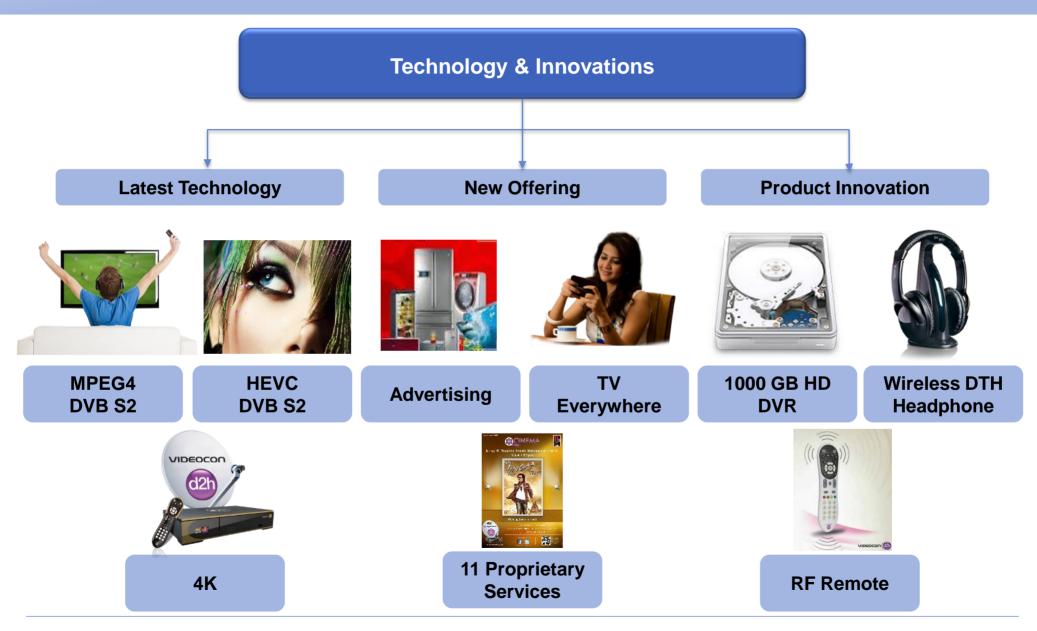
Service centre assigns work order for installation or customer complaint to an engineer



Over 300 direct service centers
Over 33,000 engineers
(Incl. 6,650 dedicated staff)



# Offering the Latest in Standards in Equipment, Service and Delivery



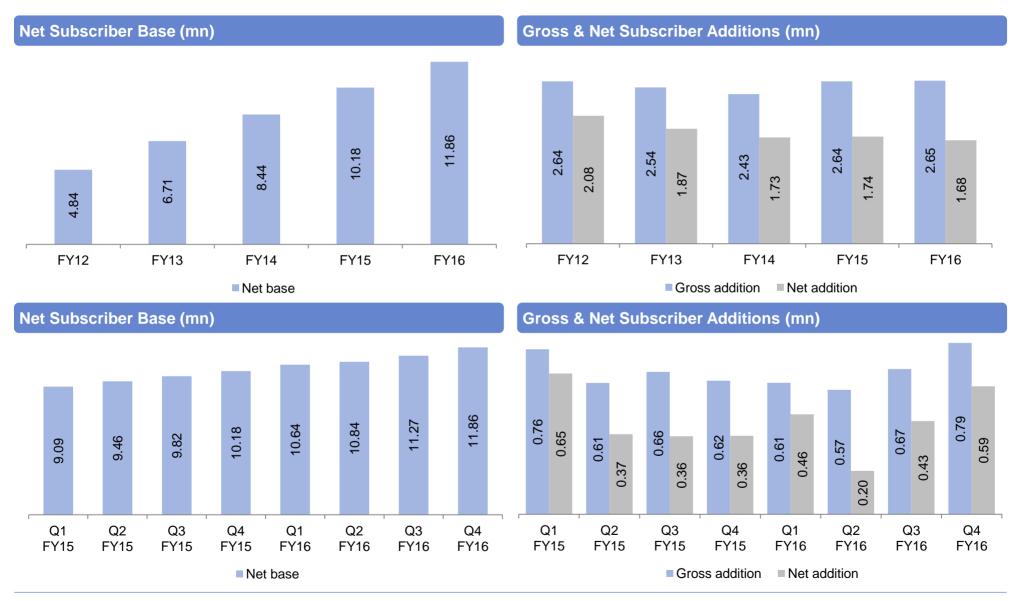






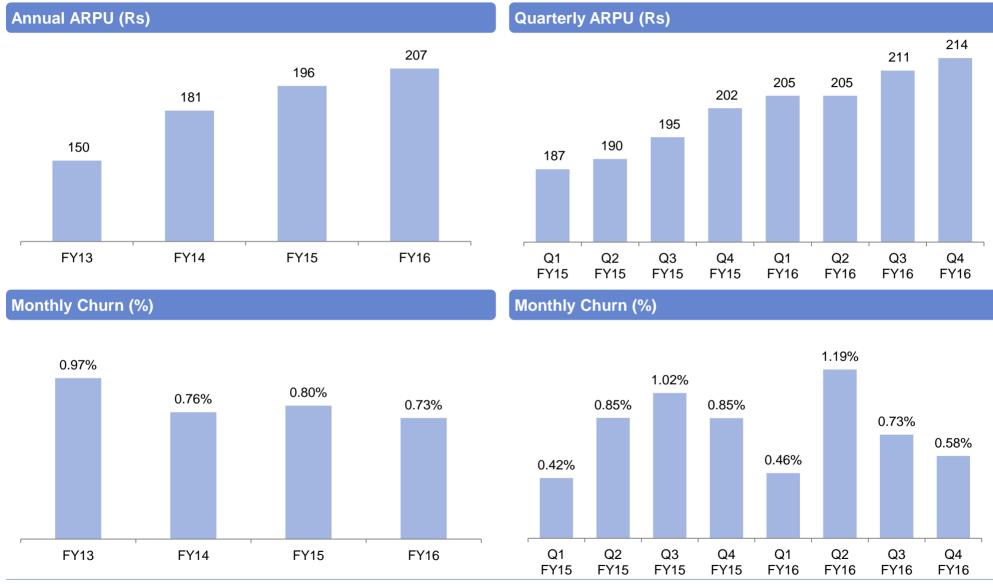
**Key Metrics** 

#### **Gross and Net Subscribers**





## **ARPU and Churn**

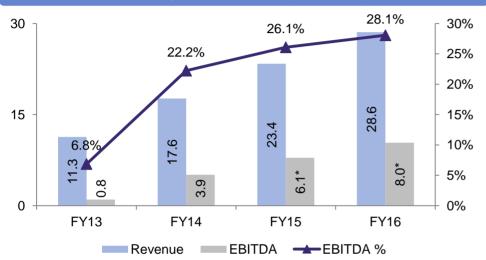




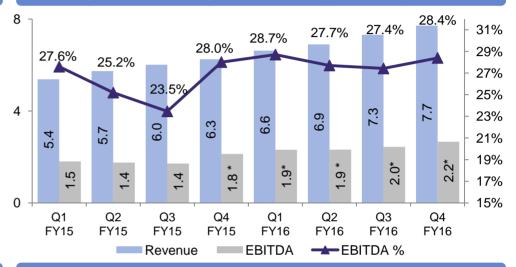
Source: Company data

#### **Revenue and EBITDA**

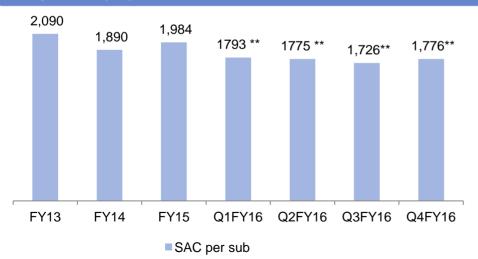
#### Annual Revenue & Adjusted EBITDA (Rs billion)



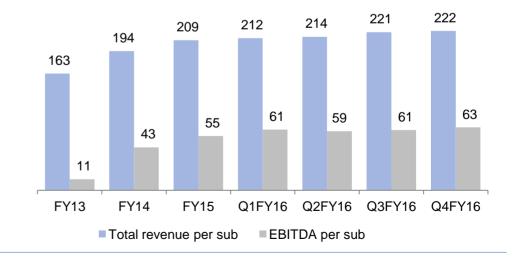
#### **Quarterly Revenue & Adjusted EBITDA (Rs billion)**



#### SAC per sub (Rs)



#### Revenue and EBITDA per avg. net sub (Rs per month)

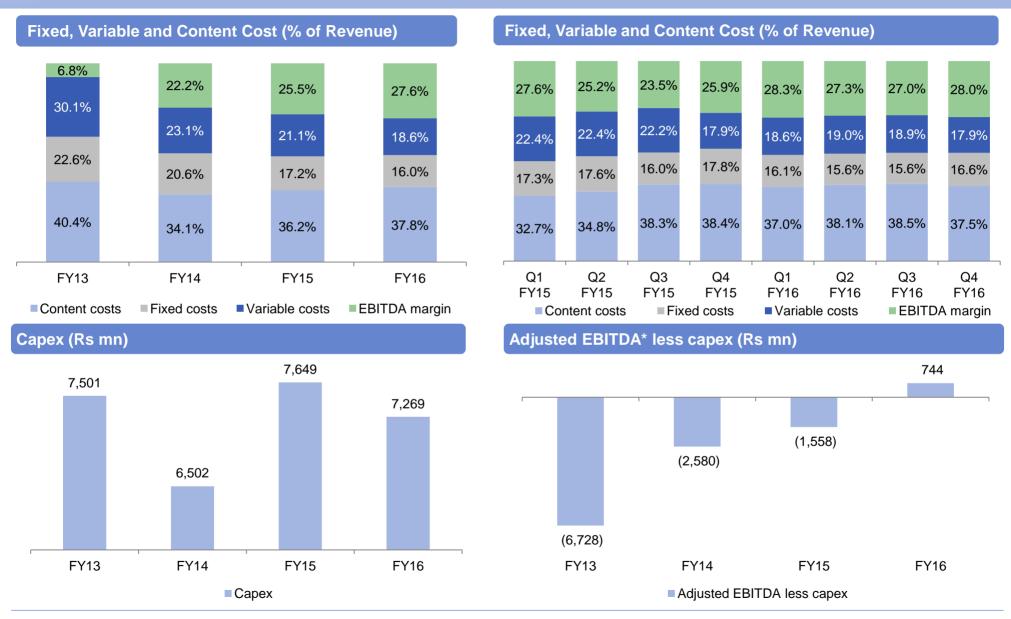




Source: Company data

Note: \* Q4 FY15 Adjusted EBIDTA is before accounting for one off securities issue expenses of Rs 105.43 mn and Employee Share based Compensations cost of Rs. 29.74 mn towards provision of ESOP plan of 2014; Q1-Q4 FY16 Adjusted EBITDA is before accounting for Employee Share based Compensations cost towards provision of ESOP plan of 2014

## **Operating Leverage and Cash Flow**





Source: Company data





**Appendix** 

# Financial Results (Unaudited) – Quarterly profit and loss

Rs in mn	Q1FY15	Q2FY15	Q3FY15	Q4FY15	Q1FY16	Q2FY16	Q3FY16	Q4FY16
INCOME								
Revenue from operations	5,375	5,734	6,015	6,253	6,628	6,901	7,315	7,715
	5,375	5,734	6,015	6,253	6,628	6,901	7,315	7,715
EXPENSE								
Operating expense	3,090	3,381	3,746	3,637	3,791	4,021	4,266	4,414
Employee benefits expense	244	245	250	285	309	303	304	291
Administration and other expenses	127	157	152	253	146	198	178	183
Selling and distribution expenses	432	507	457	461	509	496	590	664
Depreciation, amortization and impairment	1,245	1,284	1,348	1,410	1,427	1,489	1,508	1,665
Total Expenses	5,137	5,573	5,952	6,045	6,181	6,507	6,846	7,218
Profit / (Loss) from operations	238	161	63	207	447	394	469	497
Finance costs/Finance Income (Net)	(1,045)	(1,049)	(1,219)	(1,301)	(765)	(802)	(797)	(778)
Other Income	0	0	0	(1)	12	6	9	9
Profit/(loss) before tax	(807)	(888)	(1,155)	(1,094)	(307)	(402)	(319)	(272)
Income tax expense								
Current tax	-	-	-	-	-	-	-	-
Deferred tax	(249)	(275)	(357)	(337)	(63)	(156)	(99)	(60)
Profit/(Loss) after tax	(558)	(614)	(798)	(757)	(244)	(246)	(220)	(212)



# **Thank You**

#### **Investor Relation Contact**

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