

INDIA'S FASTEST GROWING

DTH SERVICE

HAS GROWN TO BECOME

THE MOST VALUED

INDIAN COMPANY

ON



# **INVESTOR UPDATE**

For the Quarter Ended June 30, 2015

July 22, 2015

## **Disclaimer**

#### **Forward Looking Statements**

This presentation includes "forward looking statements" within the meaning of the "safe harbor" provisions of the United Stated Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "anticipate", "believe", "expect", "estimate", "plan", "outlook", and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. Such forward looking statements are based on current expectations that are subject to risks and uncertainties.

## **Industry and Market Data**

In this presentation, Videocon d2h relies on and refers to information and statistics regarding market shares in the sectors in which it competes and other industry data. Videocon d2h obtained this information and statistics from third-party sources, including reports by market research firms, such as Media Partners Asia, Ltd. Videocon d2h has supplemented this information where necessary with information from discussions with Videocon d2h customers and its own internal estimates, taking into account publicly available information about other industry participants and Videocon d2h's management's best view as to information that is not publicly available.

## Earnings before interest, tax and depreciation & amortization (EBITDA)

EBITDA presented in this presentation, is a supplemental measure of performance and liquidity that is not required by or represented in accordance with IFRS. Furthermore, EBITDA is not a measure of financial performance or liquidity under IFRS and should not be considered as an alternative to profit after tax, operating income or other income or any other performance measures derived in accordance with IFRS or as an alternative to cash flow from operating activities or as a measure of liquidity. In addition, EBITDA is not a standardized term, hence direct comparison between companies using the same term may not be possible. Other companies may calculate EBITDA differently from Videocon d2h, limiting their usefulness as comparative measures. Videocon d2h believes that EBITDA helps identify underlying trends in its business that could otherwise be distorted by the effect of the expenses that are excluded calculating EBITDA. Videocon d2h believes that EBITDA enhances the overall understanding of its past performance and future prospects and allows for greater visibility with respect to key metrics used by its management in its financial and operational decision-making.



# 1st Indian media company to ring the opening bell at NASDAQ



.... also the most valued Indian company listed on NASDAQ

India's fastest growing PayTV company is now .....





## India is the World's Fastest Growing PayTV Market

## **Key Pillars of Growth**



Strong Indian economy creating new PayTV households

- 7% growth in Indian economy and attractive business climate creating rapid household expansion
- Over **100 million (mn)** Homes of market opportunity and **100 mn+** Homes with no television



DTH capturing market share from cable

- DTH revenue market share projected to increase from 41% to 47% from 2015 to 2019
- In phase I & II ,DTH took ~40% market share and strongly positioned in phase III & IV with current market share of DTH ~70%

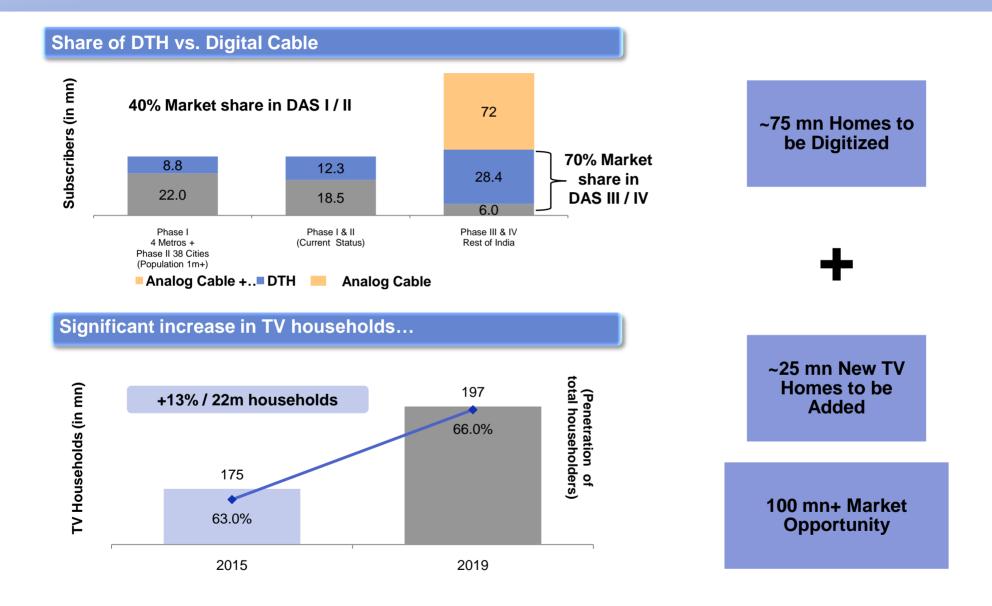


**Improving ARPU** 

- Greater network capacity of DTH enables premium content packages driving ARPU increases
- ARPU has grown from Rs150 levels in FY13 to Rs205 in Q1FY16



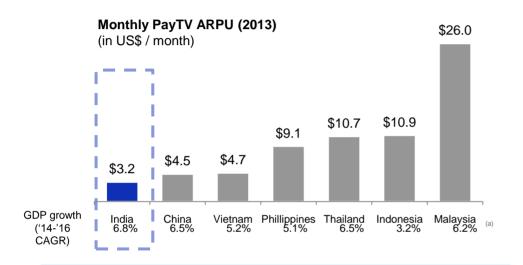
# **Digital PayTv Connections :100mn Plus Opportunity**



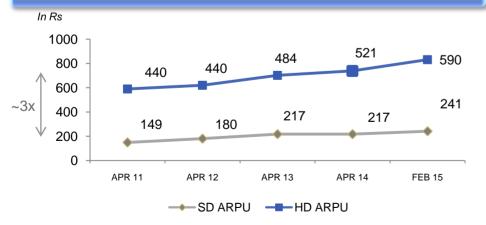


# **Significant ARPU Upside**

#### Substantial upside in Indian PayTV ARPU given strong economy

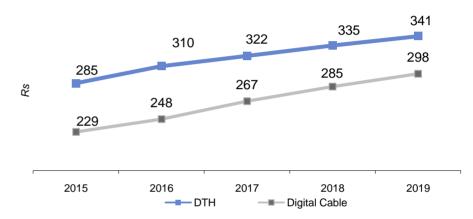


## Significantly higher pricing on HD

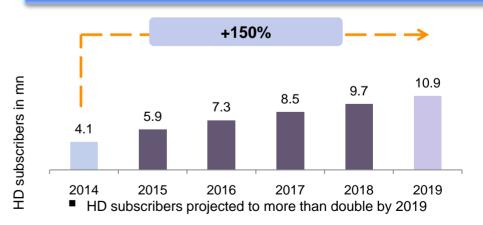


### ARPU growth (based on paying subs) likely to exceed market forecasts

- Market forecasts for DTH ARPU to grow near inflation ~6%
- But driven by <u>base pack price</u>, increases in <u>HD subscribers</u> and <u>value</u> <u>added services</u>, we believe **ARPU may grow even faster**



## Fast growing HD subscribers represent meaningful uptick in ARPU





# **Deep and Experienced Management Team**

#### Videocon d2h



Saurabh Dhoot

**Executive Chairman** 



- Board member of Videocon d2h since 2007
- Responsible for strategic



**Anil Khera** 

**Chief Executive Officer** 



**Rohit Jain** 

**Deputy Chief Executive Officer** 



**Himanshu Patil** 

**Chief Operating Officer** 

- d2h
- direction of Videocon d2h
- Nearly 30 years of experience with the Videocon Group
- CEO of Videocon d2h since 2008
- Previously CEO of Sansui India
- Deep expertise in sales and distribution of consumer products

- Over 20 years of experience in consulting, finance and business management
- Deputy CEO of Videocon d2h since 2010
- Previously worked at PwC and Hewitt Associates (India)
- Responsible for financial and programming strategy

- Over 27 years of experience in marketing and operations.
- COO of Videocon d2h since 2008
- Previously worked at Onida, Bajaj Electricals and Videocon Industries Limited
- Responsible for operational and technology strategy



# India's fastest growing DTH company

## Videocon d2h : Competitive Advantage

Maximum no of channels and services



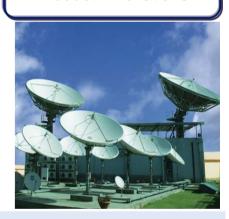
Widespread sales & distribution presence



Quality customer service



Pioneer in Technology & Product Innovations



**Key milestones** 

Jul-09: Initial test launch of Videocon d2h service Oct-10: Crossed the 1mn subscribers mark **Dec-11:**Crossed the 5 mn subscribers mark

Jan-14: Crossed the 10 mn subscribers mark

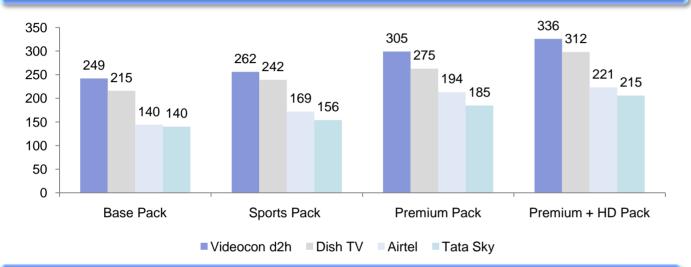
Mar-15: Crossed the 13 mn subscribers mark

2009	2010	2011	2012	2013	2014	2015
F	eb-10:	Mar-11:	Sep-12:	Aug -13:	Jan-15:	
· ·	ons launched L oss India	aunched HD services	Videocon d2h reports positive EBITDA	Launch of 1000 GB DVR	Launched 4 Channel	

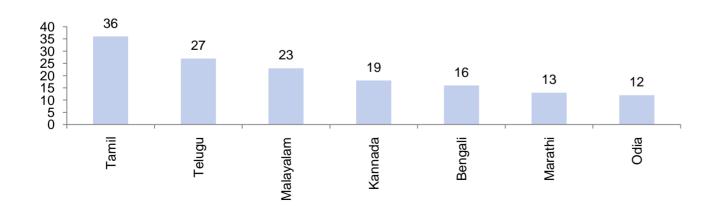


# **Channel and Regional Content Offering**

## Videocon d2h offers highest number of channels



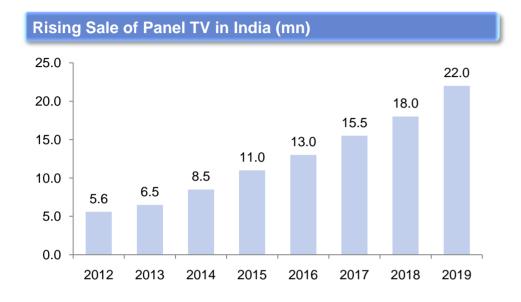
## Highest number of regional channels available on Videocon d2h

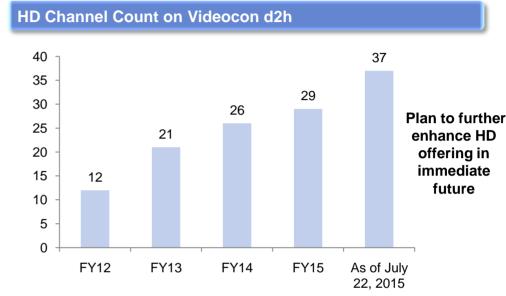


- Highest number of Channels & Services : 533
- ✓ Highest number of Regional Channels: 191
- ✓ Pioneer of Simplified packages to consumers
- Strongest offering at every price point to consumer
- ✓ Strong focus on Regional Content



# **Strong High Definition Offerings**

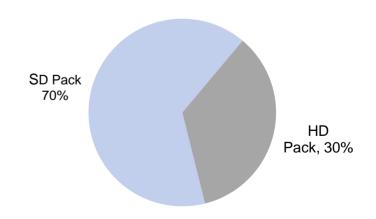




## Several channels were first to launch on Videocon d2h



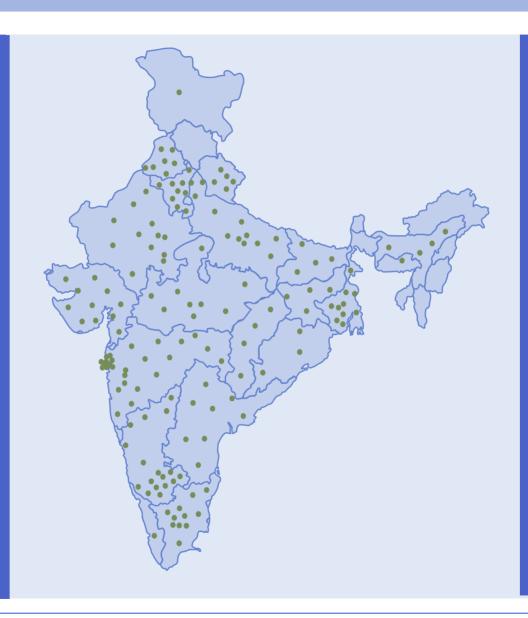
## Videocon d2h Subscriber Split in FY15





# **Nationwide Distribution & Leading customer service**

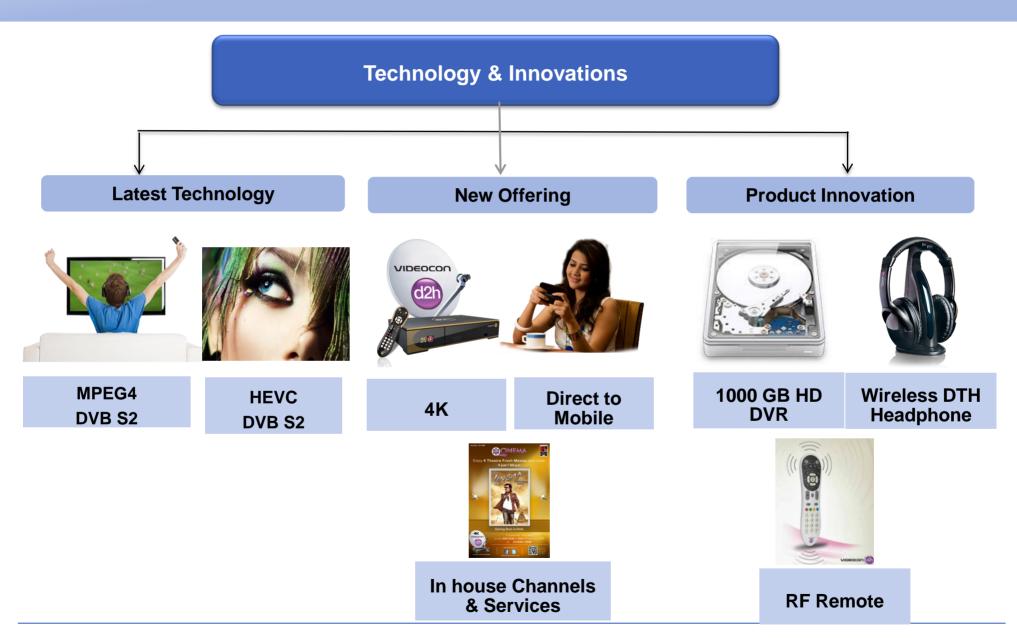
- ✓ Extensive nationwide network leveraging Videocon Group's distribution expertise
- Extensive nationwide network driving sales
- ✓ Over 2,800 distributors and direct dealers
- ✓ Over 200,000 subdealers and recharge counters
- ✓ 365 sales executives in 25 offices



- ✓ 97%+ installations within 4 hours
- √ 85%+ fault repair
  within 6 to 8 hours
- ✓ Strong after-sales services
- ✓ 300+ direct service centers plus 700+ service franchises
- ✓ Over 6,650 customer support staff



# **Technology and Innovation in Products & Offerings**





# **Strong Brand Partnerships & Associations**

























# **Brand Recognitions & Awards**



# **WE'RE RECOGNISED AS THE**

# 





Asia 's Most Promising Brand 2013 & 2014 Validated by consumers & industry Audited by KPMG



1st Indian Digital TV
Honours 2014–Technological
Innovation



BCS Ratna Award 2014 -Best Customer Experience



Product of the year 2010



India's Fastest
Growing DTH Service 2011



Source: Company data





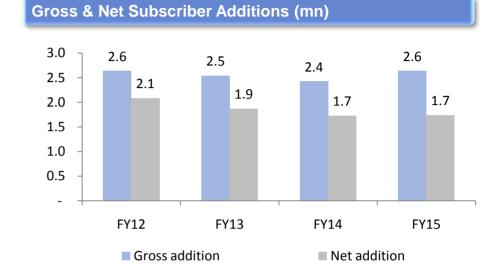
**Key Metrics** 

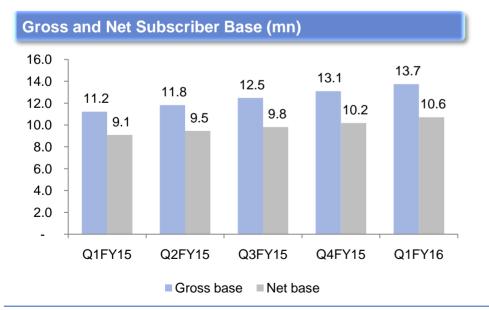
## **Gross and Net Subscribers**

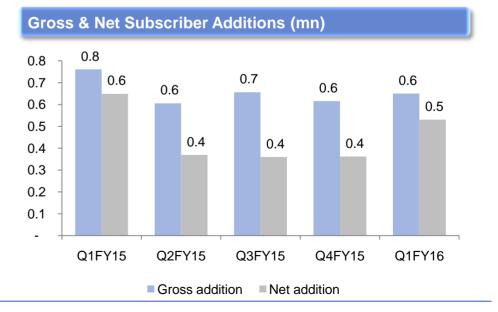
Gross base

#### **Gross and Net Subscriber Base (mn)** 13.1 14.0 12.0 10.5 10.2 10.0 8.4 8.0 8.0 6.7 5.5 4.8 6.0 4.0 2.0 FY12 FY13 FY14 FY15

■ Net base



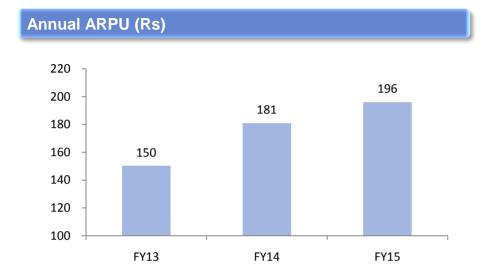


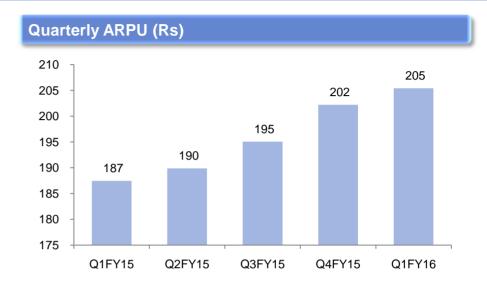


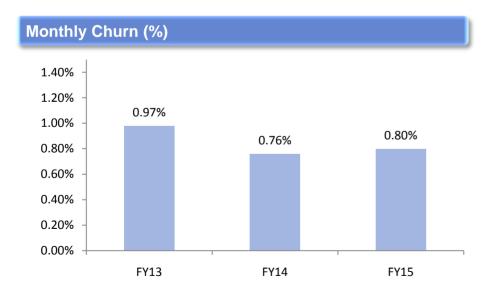


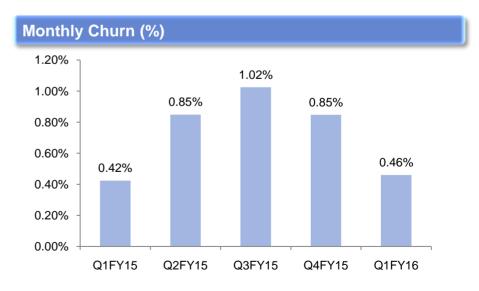
Source: Company data

## **ARPU and Churn**







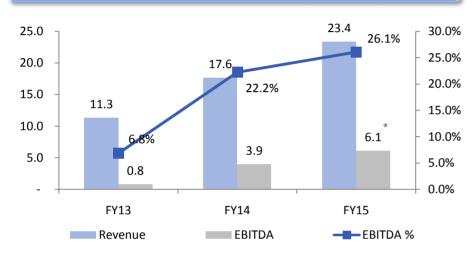




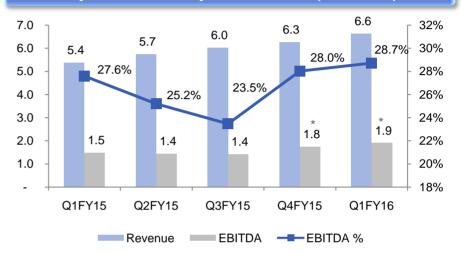
Source: Company data

## Revenue and EBITDA

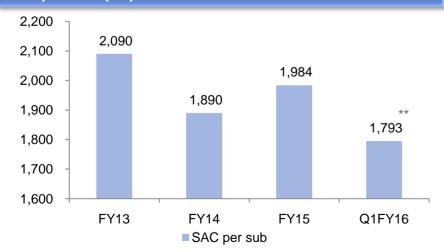
## Annual Revenue & Adjusted EBITDA (Rs billion)



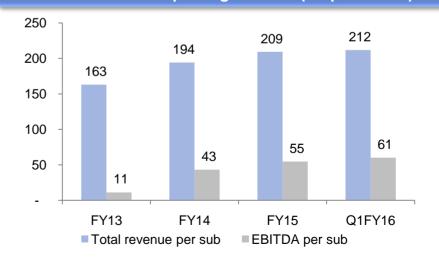
## Quarterly Revenue & Adjusted EBITDA (Rs billion)



## SAC per sub (Rs)



## Revenue and EBITDA per avg. net sub (Rs per month)

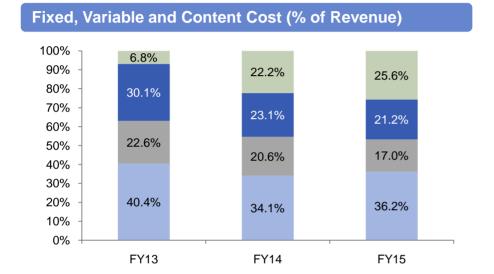




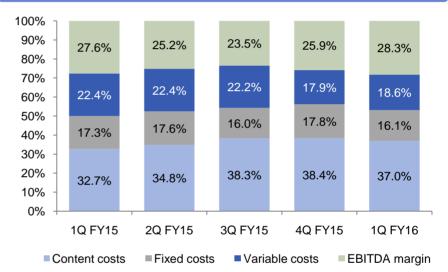
Source: Company data

Note: \* Q4 FY15 Adjusted EBIDTA is before accounting for one off securities issue expenses of Rs 105.43 mn and Employee Share based Compensations cost 18 of Rs. 29.74 mn towards provision of ESOP plan of 2014; Q1FY16 Adjusted EBITDA is before accounting for Employee Share based Compensations cost of Rs. 29.44 mn towards provision of ESOP plan of 2014

## **Operating Leverage**







✓ Content agreements locked in for 3 years on average

■ Fixed costs

✓ Bulk of the content contracts were renewed in H2FY15

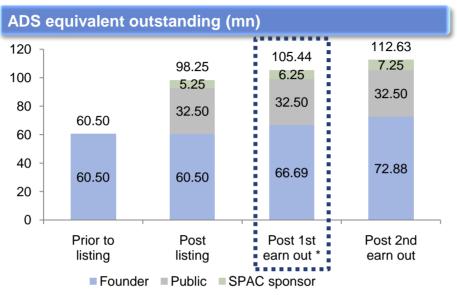
■ Variable costs

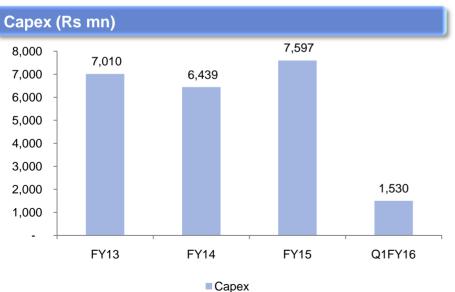
■ EBITDA margin

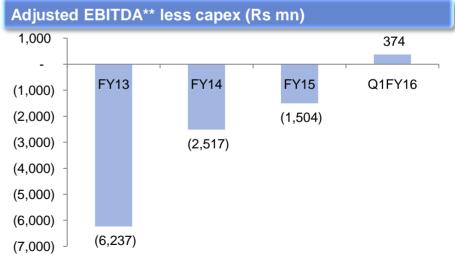


Content costs

## **Balance sheet and cash flows**







■ Adjusted EBITDA less capex



Source: Company data

Note: \* 1st earn out milestone achieved

# **Key financial and operating parameters (US\$)**

	FY14	FY15	Q1FY15	Q2FY15	Q3FY15	Q4FY15	Q1FY16
INR-USD rate	62.59	62.59	62.59	62.59	62.59	62.59	62.59
Financial metrics							
Subscription Revenue (US\$ mn)	237.7	328.8	72.5	79.1	84.9	92.4	95.8
Other revenue (US\$ mn)	44.2	44.7	13.4	12.5	11.2	7.5	10.1
Revenue (US\$ mn)	281.9	373.5	85.9	91.6	96.1	99.9	105.9
EBITDA (US\$ mn)	62.7	97.3*	23.7	23.1	22.6	28.0*	30.4*
EBITDA margin (%)	22.2%	26.1%*	27.6%	25.2%	23.5%	28.0%*	28.7%*
Content cost (% of revenue)	34.1%	36.2%	32.7%	34.8%	38.3%	38.4%	37.0%
Operational metrics							
Gross subs (mn)	10.5	13.1	11.2	11.8	12.5	13.1	13.7
Gross adds (mn)	2.4	2.6	0.8	0.6	0.7	0.6	0.6
Net subs (mn)	8.4	10.2	9.1	9.5	9.8	10.2	10.6
Net adds (mn)	1.7	1.7	0.6	0.4	0.4	0.4	0.5
Monthly churn (%)	0.76%	0.80%	0.42%	0.85%	1.02%	0.85%	0.46%
ARPU (US\$)	2.89	3.13	2.99	3.03	3.12	3.23	3.28
SAC (US\$ per sub)	30.2	31.7		31.7	7		28.6

Exchange rate of 1US\$ to INR at 62.59 as of March 31, 2015 (Source: Reserve Bank of India); Constant currency used to reflect the actual business performance



Source: Company data





**Financial overview** 

# Financial Results (Unaudited) – Quarterly profit and loss

Rs in mn	Q1FY15	Q2FY15	Q3FY15	Q4FY15	Q1FY16
INCOME					
Revenue from operations	5,375	5,734	6,015	6,253	6,628
	5,375	5,734	6,015	6,253	6,628
EXPENSE					
Operating expense	3,090	3,381	3,746	3,637	3,791
Employee benefits expense	244	245	250	285	309
Administration and other expenses	127	157	152	253	146
Selling and distribution expenses	432	507	457	461	509
Depreciation, amortization and impairment	1,245	1,284	1,348	1,410	1,427
Total Expenses	5,137	5,573	5,952	6,045	6,181
Profit / (Loss) from operations	238	161	63	207	447
Finance costs/Finance Income (Net)	(1,045)	(1,049)	(1,219)	(1,301)	(765)
Other Income	0	0	0	(1)	12
Profit/(loss) before tax	(807)	(888)	(1,155)	(1,094)	(307)
Income tax expense	(001)	(000)	(1,100)	(1,004)	(001)
Current tax	-	-	-	-	-
Deferred tax	(249)	(275)	(357)	(337)	(63)
Profit/(Loss) after tax	(558)	(614)	(798)	(757)	(244)



# Financial statements – Profit and loss

Rs in mn	FY2015 (Audited)	FY2014 (Audited)
INCOME		
Revenue from operations	23,377	17,644
	23,377	17,644
EXPENSE		
Operating expense	13,853	10,715
Employee benefits expense	1,023	864
Administration and other expenses	688	539
Selling and distribution expenses	1,856	1,606
Depreciation, amortization and impairment	5,287	4,212
Total Expenses	22,708	17,936
Profit / (Loss) from operations	670	(291)
Finance costs / Finance Income (Net)	(4,614)	(4,351)
Other Income	0	17
Profit / (loss) before tax	(3,945)	(4,625)
Income tax expense		
Current tax	-	-
Deferred tax	(1,218)	(1,430)
Profit / (Loss) after tax	(2,727)	(3,195)



# **Financial statements - Balance Sheet**

Rs. in mn (Audited)	As of March 31, 2015	As of March 31, 2014
Assets		
Non-current Assets		
Property, Plant and equipment & Capital WIP	25,315.45	22,774.61
Intangible Assets	1,072.53	1,250.93
Other Financial Assets	861.32	2,225.01
Deferred Tax Assets (Net)	7,708.19	6,490.26
Total non-current assets	34,957.49	32,740.81
Current Assets		
Inventories	341.25	317.13
Trade Receivables	1.63	4.24
Other Financial Assets	3,168.34	747.16
Other Non-Financial Assets	907.93	1,721.45
Cash and cash equivalents	9,888.77	184.90
Total current assets	14,307.92	2,974.88
Total Assets	49,265.41	35,715.69



# **Financial Statements - Balance Sheet**

Rs. in mn (Audited)	As of March 31, 2015	As of March 31, 2014
Equity		
Share Capital	3,930.00	2,420.00
Share Premium	21,380.88	5,840.00
Retained earnings	(17,300.70)	(14,574.06)
Total Equity	8,010.18	(6,314.06)
Liabilities		
Non-current Liabilities		
Long-term borrowings	23.13	-
Other Non-Financial Liabilities	2,869.14	2,668.99
Post employment benefits	44.99	29.87
Others employment benefits	26.10	18.19
Total non-current liabilities	2,963.36	2,717.05
Current Liabilities		
Short-term borrowings	-	2,250.00
Trade Payable	4,338.03	2,203.87
Other Non-Financial Liabilities	7,199.90	5,597.46
Other Financial Liabilities	26,747.99	29,256.55
Post employment benefits	2.53	1.81
Others employment benefits	3.42	3.01
Total current liabilities	38,291.87	39,312.70
Total Liabilities	41,255.23	42,029.75
Total equity and liabilities	49,265.41	35,715.69



# **Thank You**

## **Investor Relation Contact**

India: Nupur Agarwal
nupur.agarwal@d2h.com
InvestorRelations@d2h.com

USA: James Graf <a href="mailto:jgraf@geacq.com">jgraf@geacq.com</a>

